

COUNTY GOVERNMENT OF SIAYA



DEPARTMENT OF FINANCE AND ECONOMIC PLANNING
STRATEGY, MONITORING AND EVALUATION

COUNTY PROJECT STOCK TAKE IMPLEMENTATION PLAN REPORT

MARCH. 2026

INTRODUCTION

This implementation plan provides a detailed, actionable document that turns strategies into concrete steps to achieve a goal. It acts as a roadmap outlining tasks, responsibilities, timelines, and resources required for project execution. It bridges the gap between planning and execution, ensuring accountability and efficiency.

The Projects Stock Take for Siaya County covering Fiscal Years 2013/2014–2024/2025 aims to provide a comprehensive retrospective and forward-looking assessment of mostly County-projects since the advent of devolution.

Overall Objective

To clear all ongoing, stalled, and abandoned projects while strengthening systems for timely, cost-effective, and sustainable project delivery across all departments.

This process is a case of strengthening accountability, improve resource utilization, and inform future planning cycles. In this respect, the county was able to achieve the following:

Establishment of a Consolidated Project Register (2013/2014–2024/2025)

This was meant to develop a verified, comprehensive inventory of all projects implemented between FY 2013 and FY 2025 across all County Departments and agencies. Collection of project data from all departments, sub-counties, and implementing units (FY 2013–2025), resulting in the following:

Harmonization of records from successive County Integrated Development Plans (CIDPs) and Annual Development Plans (ADPs)

Availability of a validated register through inter-departmental review sessions

Historical Project Performance Assessment

The process also enabled evaluation of the implementation status and performance trends of projects over the 2013/2014–2024/2025 period. The process enabled:

- Categorization of projects (completed, ongoing, stalled, abandoned statuses)
- In some cases, with the inventory, physical verification of a representative sample of projects across all wards
- Evidence and cause to debate time overruns, cost escalations, and delivery efficiency per the status established
- Documentation of lessons learned and recurring implementation challenges

Mapping of projects against CIDP I (2013–2017), CIDP II (2018–2022), and opportunity to reason CIDP III (2023–2027), the departmental balance and equity across wards and sub-counties and generally a window for recommendations for rationalization and prioritization in future plans

Comprehensive Project Inventory

A complete and up-to-date inventory of all ongoing, completed, and planned projects across all departments

- Compilation of project lists from all County departments was undertaken
- Validation and harmonization of project data (scope, budget, timelines, status)
- Establishment of a centralized project database

Project Status Assessment

- Assess the current status and performance of all identified projects and
- Categorizations of projects (ongoing, stalled, completed, planned)

Priorities from Stock-Take

PA1: Fast track completion of on-going projects -207 <i>(Focus depts.)</i>	PA2: Revive stalled projects -26 <i>(Focus depts.)</i>	PA3: Resolve Abandoned Projects (1 project) <i>(Focus depts.)</i>	PA4: Institutional Strengthening
Educ-72 Trade – 45 Health – 20 Tourism &Sports -26	Education (9) Trade (8) Governance (1) Agriculture (2) Sports (2) Water (4)	Agriculture (1)	Improve planning realism Strengthen procurement and contract management Enhance oversight and reporting systems

PA-Priority Area

Implementation Framework

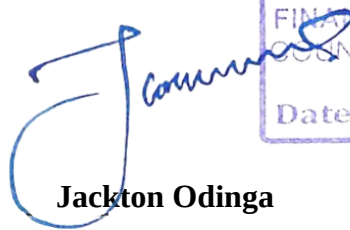
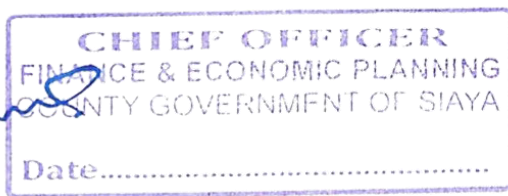
Project Categorization and Action Matrix

Category	Intervention	Timeline	Responsibility
Ongoing	Fast-track completion (budget prioritization, contractor enforcement)	6–12 months	Line Departments, Treasury
Stalled	Technical audit + revival or re-scoping	3–6 months	Department + Public Works
Abandoned	Cost-benefit review → revive or formally close	3 months	CECM + County Assembly
Completed	Post-completion audit & utilization tracking	Continuous	M&E Unit

Key Interventions for Priority Areas

Activity	Task	Expected Output
Fast-Track Strategy for Ongoing Projects	• Ring-fence funding in FY 2025/26 budget	Reduced on-going projects
	• Introduce “Completion First Policy” (no new similar projects until old ones are completed)	
	• Contractor performance enforcement	
Stalled Projects Recovery Plan	• Conduct rapid technical & financial audit for all 26 projects	% of stalled projects resumed within 6 months
	• Categorize into: ◦ Viable (resume immediately) ◦ Requires redesign	
Abandoned Project Resolution	• Investigate cause (contract dispute, funding, land issues) • Options: ◦ Re-tender ◦ Repurpose ◦ Officially close and document	Increased completion rate

Activity	Task	Expected Output
Department-Specific Focus	Education (Highest risk – 14.91% ongoing) • Prioritize completion of ECD and school infrastructure • Align with nurturing care/ECD agenda • Integrate into ward-based development plans Governance & ICT (High stalled/ongoing ratio) • Strengthen project planning and feasibility • Improve ICT project lifecycle management Sports & Social Services • Review utilization of facilities before new investments	Improved coordination
Strengthening Project Management Systems	Monitoring & Evaluation • Commence monthly project tracking dashboard • Empower project management committees (PMCs) • Advocate for upward and downstream ward-level reporting system • Initiate public transparency portal	Timely implementation reports

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